

Community Development Plan

KANGIQSUJUAQ

Prepared February, 2000

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Preface

This document represents a community-based effort to prepare a strategic development plan for a five-year period. Its preparation is truly a grass roots effort, and involved from its inception the entire population of the community. It covers most sectors of life in Kangiqsujuaq, including social services, culture, education, municipal management, spirituality, communication, recreation and economic activity. As well, it includes all segments of the population - youth, women and elders.

The purpose of the Kangiqsujuaq Community Development Plan is two-fold: to carry out and implement strategic planning for the betterment of the population as a whole, and to furnish a document to be presented to and discussed with regional, provincial and federal leadership at the Katutjiniq 2000 socio-economic conference being held in Kuujjuaq during April, 2000.

The spirit behind the Kangiqsujuaq Community Development Plan is that its citizens know best in which directions to take the community over the next five years. During the planning process, the public expressed its concerns, objectives, plans and aspirations in a number of public consultations to the committees directing various aspects of community life in Kangiqsujuaq. In turn, the committees analyzed the results of the public input, added new ideas and perspectives, and developed a 5-year prioritized list of projects for their specific sector. These lists were then presented to the mayor and Landholding Corporation president, which evaluated all projects

A total of 39 projects are included in this plan, with initial cost estimates of \$14.2 million, and creating 19 new jobs in Kangiqsujuaq.

Individual commercial projects are not included in this document. It is felt that it is unfair to entrepreneurs to expose their business ideas to public scrutiny while these ideas are in their infancy. People with commercial projects were encouraged to contact the Research and Economic Development Department of the Kativik Regional Government to proceed with the business planning process.

Our Community - Kangiqsujuaq

Geography

Kangiqsujuaq is located on the south coast of the Hudson Strait in Nunavik (Northern Quebec). It lies at a latitude of 61° 31' north and a longitude of 71° 56' west.

The community is located well north of the treeline in Quebec, and is nestled a valley along the coast of Wakeham Bay surrounded by high headlands. The famous Northern Quebec Crater, known for its nearly perfect circular shape and the clarity of its waters, is found 100 kms to the south west.

Having an average annual temperature of -7° Celsius, the land is frozen year round, except for a short period during the summer where the first 1.5 metres thaws. Therefore, it supports vegetation and animal life usually found in tundra areas. On the land, wildlife includes caribou, fox, wolf and arctic hare. In the seas near the community are a number of species of seal, whales, polar bear and walrus as well as mussels, clams and shrimp. Fish include arctic char, lake trout and white fish. During the spring and fall, Kangiqsujuaq is on the migratory path for eider ducks, snow geese, Canada geese and rock ptarmigan.

Kangiqsujuaq is north of the Cape Smith Belt, an area of rich mineralization. A number of residents work at the nearby Raglan mine (nickel) and the community is used as a staging point for mineral exploration.

History

Petroglyphs (rock carvings) found on an island not far from Kangiqsujuaq, and other archaeological evidence indicates that the Kangiqsujuaq area has long been inhabited by Inuit. Local oral tradition about a ship stuck in the ice over winter suggests that regular contact with European culture has been occurring for the past 300 years.

In more recent times, the site of the present community was used as a trading post for Revillon Freres in 1912. The Catholic mission was established in 1935, and the community as it is today has grown around this installation. An Anglican Church was built in 1963. The Wakeham Bay Cooperative Association constructed its first store in 1970.

Until the 1970's, life in the community revolved around the fur trade and subsistence hunting. However, with the construction of community infrastructure such as the school and nursing dispensary, increasingly activity centered around the delivery of municipal, health and educational services. Today, the majority of residents who are employed work in the public sector.

Mining and mineral exploration is demonstrating an ever-increasing importance in the life of the community. Since the 1950s, exploration has occurred sporadically in the vicinity of the community. An asbestos mine operated during the 1970s and 1980s at Putirniq (Asbestos Hill) employed some members of the community. More recently, the Raglan mine which began production in 1997 attracts many Kangirsujuamiut who work on rotation at the site.

Political Organization

Beginning in the early 1960s, Kangiqsujuaq, like other villages in Northern Quebec, were administered by the federal Department of Northern Affairs. Many important aspects of community life were under the direction of the DNA agent, including education, health and municipal management.

The 1970s were a pivotal period in the history of the region. Responsibility for local administration was transferred to the provincial Direction Generale du Nouveau Quebec, which eventually brought about the establishment of community councils for some limited form of local government.

During the middle of the decade, negotiations with the federal and provincial governments, Hydro Quebec and the Northern Quebec Inuit Association resulted in the *James Bay and Northern Quebec Agreement*, setting the framework for local and regional government institutions - the Corporation of the Northern Village and the Kativik Regional Government. As well, the organization responsible for managing the land claims compensations and ethnic rights of Inuit was founded - Makivik Corporation.

At present, Kangiqsujuaq is a municipality like all other municipalities in Quebec. It has a 7-member elected municipal council and a mayor. It is responsible for many aspects of community life - delivery of municipal services, maintenance of law and order and zoning.

A parallel organization is the Nunaturlik Landholding Corporation, a body established through the *James Bay and Northern Quebec Agreement*. It owns the land in the community and its immediate environs, has certain rights to Category II lands, which extend for x sq. kms and manages wildlife. It has a 5-member board of directors including its president.

Other local organizations serve a variety of functions touching on most aspects of community life:

<u>Organization</u>	<u>Responsibility</u>
Education Committee	General responsibility concerning the local school, including hiring of teachers and staff, school policy and pedagogical orientation.
Health Committee	Serves in an advisory and support role to staff at the local nursing station and social services.
Recreation Committee	Organizes and conducts recreational games and events within the community.
Kikavik Youth Committee	Youth affairs, including organization of dances and other events
Vestry Committee - Anglican Church	Manages the business affairs of the Anglican Church in the community
Vestry Committee - Full Gospel Church	Manages the business affairs of the Full Gospel Church in the community

Women's Helpers	Associated more with the Anglican Church, this group helps families in need, prepares bodies for funerals, helps the handicapped, etc.
Pauktutiit	Part of the Pauktutiit Association of Canadian Inuit women, looks after the interests of local women, especially in the cultural sector
Hockey Committee	Organizes hockey league games at the arena, fundraises for the community's teams attending regional tournaments.
Hunter, Fisher, Trappers Association	Consultative body on all aspects of hunting and fishing in the Kangiqsujuaq area.
N.I. Committee	Acts as an advocacy group concerning substance abuse issues.

A Statistical Portrait

The gathering of statistics is an important tool to measure the effectiveness of any development plan. Unfortunately, the data concerning the population of Nunavik is either difficult to access, out-of-date, or non-existent. Kangiqsujuaq is no exception to this.

Using the data contained in *Nunavik at a Glance*, a publication of Makivik Corporation, we can draw a numerical sketch of the community.

Total Population and Growth - 1986-1996

	<u>June 1986</u>	<u>June 1991</u>	<u>June 1996</u>
Kangiqsujuaq	337	404	479
% of Total for Nunavik	5.6%	5.3%	5.5%

Percentage of Inuit Population - 1996

	<u>Inuit</u>	<u>Non-Inuit</u>	<u>% Inuit</u>
Kangiqsujuaq	445	30	93%
Nunavik	7,705	990	89%

Population by Age Segment - 1996

	<u>0-14</u>	<u>15-24</u>	<u>25-34</u>	<u>35-44</u>	<u>45-54</u>	<u>55-64</u>	<u>65+</u>
Kangiqsujuaq	210	95	85	45	25	15	10
% of total population	44%	20%	18%	10%	5%	3%	2%

Employed by Type

	<u>Full Time</u>	<u>Part-time</u>
Kangiqsujuaq	66	71
Nunavik	2,114	1,493

Infrastructure and Equipment

Since many of the projects submitted by Kangiqsujuaq deal with construction projects and equipment acquisition, an inventory of existing infrastructure and equipment was conducted in February, 2000.

<u>Infrastructure</u>	<u>Owner</u>	<u>Year Last Built*</u>
Municipal Council Office	CNV Kangiqsujuaq	1997
Arena	CNV Kangiqsujuaq	1990
School	Kativik School Board	1993
Nursing Station	Tulattavik Health Centre	1997
Airport	Transport Quebec**	1989
Municipal Garage	CNV Kangiqsujuaq	1979
Fuel Tank Farm	FCNQ Petro	
Hotel	Wakeham Bay Co-op Asso.	1990
Co-op Store	Wakeham Bay Co-op Asso.	1999
Northern Store	Northwest Company	
Police Station	Kativik Regional Police Force	1988
Fire Station	CNV Kangiqsujuaq	1975
Country Food Processing Plant	Makivik Corporation	1995

<u>Equipment</u>	<u>Owner</u>	<u># of pieces</u>
School Bus	Kativik School Board	1
Water Delivery Trucks	CNV Kangiqsujuaq	2
Sewage Trucks	CNV Kangiqsujuaq	2
Heavy Equipment	CNV Kangiqsujuaq, Kativik	
	Airports	6
Garbage Trucks	CNV Kangiqsujuaq	1

* Year of construction or most recent renovation

** Administered by Kativik Airports

The road network in Kangiqsujuaq is 5.2 kms in length. The roads are gravel covered by a course of crushed rock. In addition, the town has built many kilometres of trails leading to camps and hunting areas.

Community Planning Methodology

As discussed in the preface, the approach to researching the community development plan for Kangiqsujuaq was very much of a bottom up process, working from the vantage point of the citizen in the street up through the committee structure to the elected leadership of the community.

As well, an effort was made to ensure that all segments and sectors of the community were included in the plan. Therefore, to initiate the planning process, the existing committee structure was used as the focal point of needs assessment and project identification, since the committees closely mirror the segments and sectors included in the plan.

Each committee was given a workbook developed by the Kativik Regional Development Council to use in holding public meetings to consult the population in identifying issues and problems in specific sectors of community life and to gather possible solutions.

The committees then met individually to review the public's input, to evaluate proposed projects and contribute other approaches, and to prioritize these projects over a five-year period.

At this point each project was analyzed by the Kativik Regional Government and the mayor of Kangiqsujuaq. Preliminary budgets were constructed, training needs detailed and possible implementation scenarios determined.

These in turn were then submitted to the mayor and Landholding Corporation president, who reviewed the work done by each committee, ascertained the appropriateness of each project and then prioritized all projects over a five-year period.

Kangiqsujuaq Needs Assessment

Based on information gathered during community meetings, FM phone-in shows and committee meetings, the following community needs were determined.

Communications

- the local cable system is receiving fewer signals as most satellite broadcasts switch to digital signals from analogue
- the FM radio stations doesn't have a proper studio and uses obsolete equipment
- Kangiqsujuaq residents working at the Raglan mine have poor reception from the local FM station, and do not keep up-to-date with community and family developments
- hunters on the land have difficulty communicating with the community, a situation which puts lives at jeopardy

Culture

- local children are losing knowledge of their physical culture (i.e. tools and other artifacts)
- ethno-tourism initiatives are jeopardized by the lack of a cultural interpretation centre

Education

- the current school bus is too small for the increasing size of Kangiqsujuaq
- there are too few pieces of playground equipment, a situation leading to arguments among students
- the student bus pick-up is disorganized
- the cost of maintenance for school vehicles is too high
- school vehicles are frequently out of service
- there are no culture teachers at the local school
- a project to commercialize the school bakery is in danger due to the lack of baking equipment
- students are often not able to participate in exchange visits due to high travel expenses
- the existing school is overcrowded

Health

- the population finds it difficult to access the nursing station due to poor land preparation
- visiting social work professionals do not have interpreters
- there is a high rate of substance abuse in the community

Municipal Services

- the spring run-off in the local creek presents a safety hazard
- the local creek collects garbage
- the water delivery system needs to be improved at the water point
- young families have difficulty accessing housing
- an inadequately heated garage results in a high maintenance cost for municipal vehicles

Recreation

- summer swimming is dangerous due to the lack of a swimming facility and supervision

Social Services

- victims of abuse (child, spousal) have little access to counselling

Socio-economic

- the country food processing facility not operating
- difficulty in accessing the proposed provincial park at Pingaluit (Northern Quebec Crater)
- difficulty and expense of sealift transportation due to tides and weather
- damage to local Peterhead boats and canoes due to weather (high winds, tides)

Spiritual

- buildings used by the Full Gospel congregation are inadequate to their purposes
- problems within families creates stress for all members
- pastors from Nunavik must travel far for extended periods of time for training
- housebound individuals unable to participate in church services
- lack of bible conferences tailored to youth

Transportation

- difficulty and discomfort in transporting non-ambulatory and emergency cases between homes and the nursing station or airport

Women

- organization and activities of Women's Helpers jeopardized by lack of heated building

Youth

- problems affecting youth such as suicide not being properly addressed due to lack of activities and equipment
- Youth Committee disorganized

Community Development Objectives

Over the course of the next five years, and through the implementation of the projects in this Plan, Kangiqsujuaq intends to meet the following sectoral objectives.

Communications

- offer a full range of broadcasts on the local cable system
- improve the quality of community FM broadcasts
- increase the broadcast range of FM transmissions by 90 kms
- provide an economical means for hunters to communicate with the community

Culture

- provide a location where visitors and local youth can learn about Inuit culture

Education

- provide better bus service to students
- increase recreational options for students during recess and after school
- decrease competition between students for using playground equipment
- provide an orderly and safe bus pick up for children
- decrease school vehicle repairs and increase the number of days in service per vehicle
- ensure every student receives instruction in Inuit culture
- render the student bakery program commercially viable
- allow a minimum of one group of school students per year to participate in exchange visits
- ensure that class size ratios are kept to an optimal level

Health

- increase ease of access to the local nursing station
- ensure that every client of the local social services can receive services in Inuttitut without decreasing interpretation services at the nursing station
- decrease the amount of substance abuse in the community

Municipal Services

- decrease the risk of drowning for children
- improve the local delivery of potable water
- provide housing for 15 small families
- ensure each municipal vehicle is stored in a heated environment overnight

Recreation

- provide safe swimming conditions for residents

Social Services

- provide a therapeutic environment for victims of abuse

Socio-economic

- create 9 positions in the hunting and processing of country foods
- increase the number of tourists using Kangiqsujaq as the access point for Pingaluit Park
- improve local sealift delivery
- minimize damage to local Peterhead boats and canoes

Spiritual

- render Full Gospel congregation buildings suitable for their purposes
- increase the wellbeing of the family unit
- increase the access of Nunavik pastors to training
- help the disabled and elderly to participate regularly in church services
- involve youth to a greater degree in bible conferences

Transportation

- make visiting the nursing station and transport to the airport of patients more comfortable and easier

Women

- provide a suitable environment for women to meet for community projects, such as sewing clothing for the needy

Youth

- decrease the impact of social problems affecting youth
- increase the effectiveness and role of the Youth Committee

Kangiqsujuaq's Response to Community Needs

As a result of the community consultations and committee deliberations, these projects have been chosen to help Kangiqsujuaq attain the objectives discussed in the previous section.

Communications

- convert the local cable system to digital from analog
- build a new FM station in its own building and equipment it with modern digital equipment
- install a stronger transmitter and larger tower for FM broadcasts
- build a repeater station for UHF radios on a high point of land near Kangiqsujuaq

Culture

- build a cultural interpretation centre

Education

- acquire an additional school bus
- expand the school's playground and install more recreational equipment
- erect bus stop signs in the community for school children
- build a heated garage for school vehicles
- hire two culture teachers
- acquire additional bakery equipment for the IPL class
- secure a regular budget for student exchange visits
- build an extension to the existing school

Health

- relandscape the front of the nursing station
- hire an interpreter for social services
- develop a substance abuse program in three languages for the local school
- establish a substance abuse self-help group

Municipal Services

- divert Kangiqsujuaq Creek
- build a new water point
- construct 15 additional 2- or 3-bedroom houses
- build a new municipal garage

Recreation

- build a community centre with a full gymnasium
- build an in-ground swimming pool with trained life guards

Social Services

- start and sustain a healing circle

Socio-economic

- render the existing country food processing facility operational
- build a trail between Kangiqsujuaq and Pingaluit Park with emergency shelters
- create maritime infrastructure for sealift and community purposes

Spiritual

- renovate the Full Gospel vestry building
- expand the Full Gospel church
- bring counsellors specializing in marriage and family issues to the community
- establish a permanent training centre for pastors in Kangiqsujuaq which would also serve pastors in Nunavik
- establish a regular broadcast of church services using the local FM band
- hold a youth bible conference in Kangiqsujuaq

Transportation

- acquire a truck for the nursing station

Women

- construct a heated building for the Women's Helpers group

Youth

- build a youth centre
- purchase a truck for the youth committee
- purchase a Peterhead boat for youth traditional activities

Implementation of Community Projects - a Partnership

Each of the projects listed above will, in all probability, require extensive work in order to see the light of day. Budgets will have to be drawn up, operational plans devised, proposals written, application forms completed and negotiations undertaken. We expect that each project's sponsoring organization will take a leadership role in ensuring that the projects they proposed will be worked on and presented to appropriate funding organizations.

Kangiqsujuaq believes that a community is only as strong as its members, and that partners have to be involved in many of the projects if they are to be successful. These partnerships not only exist at the community level, but extend to the regional, provincial and federal levels as well.

Sharing is another concept which can come into play in order to get the most number of projects operational as possible. With money being scarce, some new buildings could be shared between different organizations and serve multiple functions. Operating budgets can also be divided up between the different organizations using the facilities. Innovation and flexibility can help in the overall success of a project.

As a final step in the community planning process, all projects were assigned a priority representing the number of years in the future they will be undertaken:

Immediate	current year
High	1 to 2 years in the future
Long-term	3 to five years in the future

Here then is a review of the community projects proposed by Kangiqsujuaq, prioritized by sector and including potential partners in their completion.

Communication

Priority

High

Project Name: **Improvement to Cable Television System**

Sponsor: Youth Committee

Potential Implementation Partners:

Local:

Regional: KRG REDD, KLDC

Provincial: MCCQ

Federal: CRTC

High

Project Name: **New FM Station**

Sponsor: CNV Kangiqsujuaq

Potential Implementation Partners:

Local: Nunaturlik LHC

Regional: Makivik Corporation, TNI

Provincial: MCCQ

Federal: Heritage Canada

High Project Name: **New FM Antenna and Transmitter**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC
 Regional: Makivik, SMRQ
 Provincial: MCCQ
 Federal: CRTC, Heritage Canada

Priority

Long-term Project Name: **Repeater Station for UHF Radios**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC
 Regional: KRG
 Provincial: MCCQ
 Federal:

Culture

High Project Name: **Community Centre - Interpretation Centre**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, Recreation Committee, Youth
 Committee
 Regional: Makivik Corporation
 Provincial: MCCQ
 Federal: Heritage Canada

Education

Immediate Project Name: **Hiring of Culture Teachers**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: Women's Association, HFTA
 Regional: KSB, Avataq
 Provincial: MEQ
 Federal:

Immediate Project Name: **Erection of Bus Stop Signs**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: CNV Kangiqsujuaq
 Regional: KSB
 Provincial:
 Federal:

- High Project Name: **Acquisition of Additional School Bus**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local:
 Regional: KSB
 Provincial: MEQ
 Federal:
- High Project Name: **Expansion of Playground**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: Nunaturlik LHC, CNV Kangiqsujuaq
 Regional: KRG, KSB
 Provincial: MEQ
 Federal:
- High Project Name: **Garage for School Vehicles**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: Nunaturlik LHC, CNV Kangiqsujuaq
 Regional: KSB
 Provincial: MEQ
 Federal:
- High Project Name: **Acquisition of Additional Bakery Equipment**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local:
 Regional: NIC, KRG REDD, KLDC
 Provincial:
 Federal: ABC
- High Project Name: **Budget for Cultural Exchanges**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: Youth Committee
 Regional: KRDC, KSB, KRG
 Provincial:
 Federal:
- Long Term Project Name: **Extension to School**
 Sponsor: Education Committee
 Potential Implementation Partners:
 Local: CNV Kangiqsujuaq, Nunaturlik LHC
 Regional: KSB
 Provincial: MEQ
 Federal:

Health

- Immediate Project Name: **Relandscape Nursing Station Land**
 Sponsor: Health Committee
 Potential Implementation Partners:
 Local: Nunaturlik LHC, CNV Kangiqsujuaq
 Regional: Tulattavik Health Centre
 Provincial:
 Federal:
- Immediate Project Name: **Self-Help Group for Substance Abusers**
 Sponsor: N.I. Committee
 Potential Implementation Partners:
 Local: Health Committee, Women's Helpers
 Regional: Tulattavik Health Centre
 Provincial:
 Federal:
- High Project Name: **Interpreter for Social Services**
 Sponsor: Health Committee
 Potential Implementation Partners:
 Local:
 Regional: Tulattavik Health Centre, NRBHSS
 Provincial: MSSS
 Federal:
- High Project Name: **Substance Abuse Program for Students**
 Sponsor: N.I. Committee
 Potential Implementation Partners:
 Local: Education Committee, Health Committee
 Regional: Tulattavik Health Centre, NI, NRBHSS, KSB
 Provincial: MEQ, MSSS
 Federal: Health Canada

Municipal Services

- Immediate Project Name: **Community Centre**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, Recreation Committee
 Regional: KRG, Makivik
 Provincial:
 Federal:
- High Project Name: **Diversion of Kangiqsujuaq Creek**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, Housing Committee
 Regional: KRG, Makivik
 Provincial: MAM, SHQ
 Federal: CMHC

- High** Project Name: **New Municipal Garage**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC
 Regional: KRG
 Provincial: MAM
 Federal:
- Long Term** Project Name: **Diversion of Kangiqsujuaq Creek**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC
 Regional: KRG
 Provincial: MAM, MRN
 Federal:
- Long Term** Project Name: **Building a New Water Point**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC
 Regional: KRG
 Provincial: MAM
 Federal:

Recreation

- Long Term** Project Name: **Swimming Pool**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Youth Committee, Nunaturlik LHC
 Regional: KRG
 Provincial: MAM
 Federal:

Social Services

- High** Project Name: **Start and Sustain a Healing Circle**
 Sponsor: Women's Helpers
 Potential Implementation Partners:
 Local: Health Committee, NI Committee, CNV Kangiqsujuaq
 Regional: KRG, NRBHSS
 Provincial: MSSS
 Federal: Health Canada

Socio-Economic

- High Project Name: **Full Operation of Community Meat Processing Plant**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, Co-op, HFTA
 Regional: Makivik Corporation, KRG, KRDC
 Provincial: MAPAQ, Solidarity Funds
 Federal: DFO
- High Project Name: **Trail to Pingaluit Park**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, HFTA
 Regional: KRG, Makivik
 Provincial: Tourism Quebec
 Federal: CED
- High Project Name: **Marine Infrastructure**
 Sponsor: CNV Kangiqsujuaq
 Potential Implementation Partners:
 Local: Nunaturlik LHC, HFTA
 Regional: KRG, Makivik
 Provincial:
 Federal: DIAND

Spiritual

- High Project Name: **Renovation and Expansion of Full Gospel Buildings**
 Sponsor: Vestry Committee - Full Gospel
 Potential Implementation Partners:
 Local: Nunaturlik LHC, CNV Kangiqsujuaq
 Regional:
 Provincial:
 Federal:
- High Project Name: **Marriage and Family Counselling Services**
 Sponsor: Vestry Committee - Full Gospel
 Potential Implementation Partners:
 Local: Health Committee, NI Committee
 Regional: NRBHSS, Tulattavik Health Centre
 Provincial:
 Federal:

Appendix

List of Abbreviations

ABC	Aboriginal Business Canada
CED	Canada Economic Development
CMHC	Central Mortgage and Housing Corporation
CNV	Corporation of the Northern Village
CRTC	Canadian Radio Television Commission
DFO	Department of Fisheries and Oceans
DIAND	Department of Indian Affairs and Northern Development
HFTA	Hunter, Fisher, Trapper Association
KLDC	Kativik Local Development Centre
KRDC	Kativik Regional Development Council
KRG	Kativik Regional Government
KRG ET	Kativik Regional Government Employment and Training Department
KRG REDD	Kativik Regional Government Research and Economic Development Department
KSB	Kativik School Board
LHC	Landholding Corporation
MAM	Ministere des affaires municipales
MAPAQ	Ministere de l'agriculture, pecheries et alimentation Quebec
MCCQ	Ministere de la Culture et de la Communication Quebec
MEQ	Ministere de l'education Quebec
MRN	Ministere des ressources naturelles
MSSS	Ministere de la sante et des services sociaux
NI	Nunaituqait Ikajuqatigiitut
NIC	Nunavik Investment Corporation
NRBHSS	Nunavik Regional Board of Health and Social Services
SMRQ	Societe Miniere Raglan du Quebec
TNI	Taqramiut Nipingat Inc.